Dear Colleague:

Each year, the board and staff of Grantmakers In Health (GIH) take time to reflect on our activities and accomplishments of the past year. In 2008 we continued to provide opportunities for funders to learn about critical health issues through written products, audioconferences, and meetings that covered a range of issues – from overcoming barriers to health improvement, rural health challenges, and combating health disparities, to improving the public health system and integrating health services for children.

We were able to bring these and other offerings to health grantmakers despite the economic crisis, particularly in the latter half of 2008. The financial downturn brought about unprecedented challenges to the field, and many funders experienced a substantial decline in assets when their grantmaking support was most critical. This prompted us to survey the field at the end of the year to gauge the impact of economic downturn. We will continue to monitor its effects on health philanthropy in 2009 and provide forums for funders to compare notes and share strategies for achieving the greatest impact possible with fewer resources.

This annual report looks back on 2008 and briefly summarizes highlights of the year and key facts about GIH’s operations and governance. Products mentioned are available at www.gih.org.

Our ability to support grantmakers in their work depends on the ongoing commitment of GIH Funding Partners and the participation of foundation staff and trustees from around the country. Working together, we have created useful and relevant resources for the field. We invite you to take a look at what we offered in 2008 and hope you will find our work beneficial to yours.

Sincerely,

Lauren LeRoy, Ph.D.
President and CEO
MEETINGS AND EVENTS

Each year GIH brings foundation staff and trustees from across the nation together at our major national meetings and several smaller, more focused events. These meetings serve important educational objectives and give grantmakers the opportunity to connect with colleagues.

*Bridging, Building, and Beyond: Breaking Down Barriers to Health Improvement*

Annual Meeting on Health Philanthropy
February 27-29
Los Angeles, California

Increasingly, health grantmakers are seeking ways to address the social and environmental determinants of health – income, employment, education, housing conditions, racism, and the physical environment – that have such striking and profound implications for the health of individuals and populations. They are also considering the links between the health of this nation, our neighbors to the north and south, and those around the globe. Working in these areas, however, requires that funders cross borders, both literal and figurative, and build partnerships with those working in other fields. The 2008 Annual Meeting on Health Philanthropy focused on the tools, skills, and stories of how to transcend silos and work at the nexus of health and other fields, including environmental protection, the arts, employment, criminal justice, community development, and education. Keynote speakers included Christopher Edley, University of California, Berkeley School of Law; Sterling Speirn, W.K. Kellogg Foundation; Matt James, The Henry J. Kaiser Family Foundation; Larry Adelman, executive producer of *Unnatural Causes*; Chris Lehane, campaign strategist for *Sicko*; and Joanna Rudnich, producer and director of *In the Family.*

*Essential Roles for Health Foundation Trustees: Providing Leadership, Direction, and Insight*

Preconference session to the Annual Meeting on Health Philanthropy
February 27
Los Angeles, California

Effective, mission-driven health foundations are shaped by well-managed operations and a diligent, thoughtful board of directors. This preconference workshop examined how a foundation’s leadership can work with its board to further develop and support trustees as engaged and committed leaders. Participants examined board engagement strategies, key aspects of developing new policies and providing direction, board self-assessment tools, and the role of nominating committees and community advisory committees in strengthening foundation boards.

*Health Information Technology: A Tool for Transforming Health Care Delivery*

Preconference session to the Annual Meeting on Health Philanthropy
February 27
Los Angeles, California

Health information technology (HIT) has the potential to improve the quality and efficiency of health care services. This preconference session laid the groundwork for understanding HIT – the current state of the art, as well as what the future may hold for the delivery system and particularly community clinics serving vulnerable populations. Leaders from the field shared their experiences in assessing the extent to which providers are ready for HIT adoption, how HIT has improved business operations and provision of care, and how these tools could be used to influence population health. Health grantmakers actively supporting HIT shared their strategies, challenges, and lessons learned.
**Understanding Poverty: The Community Action Poverty Simulation**

**Preconference session to the Annual Meeting on Health Philanthropy**

**February 27**  
**Los Angeles, California**

How do we get our neighbors and leaders to imagine what it might be like to live in poverty? The Missouri Association for Community Action designed a unique tool that creates insight into daily realities of working poor families. During a simulation, participants role-played the lives of low-income people, from single parents trying to care for their children to senior citizens trying to maintain their self-sufficiency on Social Security. Several key roles in the simulation — representatives from the local utility company, mortgage company, grocery store, and child care facility — were played by community volunteers who have had direct experience living in poverty.

Participants in this preconference session experienced the simulation and then participated in a facilitated discussion on the implications for policy and practice and explored opportunities to use the simulation in their communities.

**Strengthening the Performance and Effectiveness of the Public Health System**

**A GIH Issue Dialogue**

**May 13**  
**Atlanta, Georgia**

This Issue Dialogue brought together grantmakers, public health leaders, and experts from the field who work within the public health system at the local, state, and national levels to explore ways to improve the operational capacity of the system.

**Connecting the Dots: Developing a Holistic Picture of Children’s Health**

**A GIH Issue Dialogue**

**June 12**  
**Washington, DC**

This Issue Dialogue explored the numerous community- and government-based resources that influence child health and development. Participants discussed promising approaches to integrating services for children and explored how these efforts both contribute to children’s health improvements and serve as the foundation for broader health system reform. Particular attention was given to innovative models that encourage cross-sectoral collaboration.

**Fall Forum: The Intersection of Health Policy and Philanthropy**

**November 20-21**  
**Washington, DC**

This annual program focuses on the intersection of health policy and health philanthropy and digs into issues in depth, while still preserving opportunities for funders to learn from and network with other funders, federal agency representatives, and the broader health policy community. The program was structured to offer two daylong Issue Dialogues (described below), bridged by the plenary session “Reflections on the 2008 Elections: What Do the Results Mean for Health and Health Care?”

**Effective Community Programs to Fight Health Disparities**

**A GIH Issue Dialogue**

**November 20**  
**Washington, DC**

This program focused on how funders can launch effective community programs to address disparities or can increase the effectiveness of their current programs. It featured experts who worked with community organizations and cross-sectorally and included interactive problem solving to consider changes ranging from the systems level to the local level that could reduce disparities in health and health care. This Issue Dialogue was the first in GIH’s new three-year series of programs on eliminating health disparities.

**Rural Health Care: Innovations in Policy and Practice**

**A GIH Issue Dialogue**

**November 21**  
**Washington, DC**

This Issue Dialogue focused on success stories: proven strategies that have been used to build capacity and improve health care access in rural areas. The meeting focused on raising the visibility of delivery system improvements that have shown results in rural areas (including enhanced roles for midlevel practitioners, telemedicine and telepharmacy, regionalization, and networking of services), showcased efforts to strengthen rural health advocacy, explored the interconnectedness between rural and urban areas, and discussed how philanthropic investment can help support and spread the many rural innovations underway.
OTHER MEETINGS

National Community Advisory Committee Convening
Cosponsored by Con Alma Health Foundation
April 24-25
Santa Fe, New Mexico
Aware that health foundations with community advisory committees (CACs) have particular expertise in engaging with their communities, GIH and Con Alma Health Foundation convened representatives of such foundations to share strategies, learn from one another, and offer solutions that the larger world of philanthropy might borrow and benefit from. Among the topics discussed were: strategic planning to help foundations explore and clarify values, mission, and goals; helping align values, mission, and goals with available resources; CAC input in funding strategies and decisionmaking; enhancing community-engagement practices to increase impact of foundation grantmaking; challenges in serving as a liaison with communities; and evaluating foundation grantmaking processes.

On the Front Lines of Public Health: A Meeting at the CDC
Cosponsored by CDC Foundation
May 14
Atlanta, Georgia
This meeting presented opportunities for health grantmakers, leadership from the Centers for Disease Control and Prevention (CDC), and experts to discuss issues of common interest. On the Front Lines of Public Health developed connections between health funders and CDC experts and initiated focused dialogue on high-priority issues, including obesity and physical activity, health disparities, environmental health, health system transformation, and public health leadership.

Creating Public Will to End Racial and Ethnic Health Disparities
A Special Invitational Meeting
May 20
Washington, DC
GIH convened an invitational meeting to explore the question of leveraging public will to support concrete action to end disparities in health status and health care. Meeting participants included funders involved in building public movements, funders working to end health disparities, and people from community organizations experienced in building social movements. During the meeting, grantmakers identified needs and ideas that could be developed going forward.

Grantmakers also discussed the importance of finding ways to connect community networks in meaningful ways and fostering messaging that connects all groups, not just those involved in health or health care.

The Children's Health Initiative: A Replicable Model for Improving Children’s Access to Health Care
A GIH Site Visit
September 25-26
Milpitas, California
This site visit brought together grantmakers, safety net providers, researchers, and advocates for an in-depth look at the Children's Health Initiative (CHI) model in action. Participants learned what makes the model successful, what the rigorously evaluated local programs have accomplished, how the initiative’s collaborations work, and what the policy and political challenges to statewide implementation have been. A highlight of the meeting was a visit to a CHI enrollment site that has become a thriving community destination for families, caregivers, and outreach workers seeking help with current health insurance, referrals, health education, application assistance, and community connections.
AUDIOCONFERENCES

GIH audioconferences give health foundation staff the opportunity to come together during the year to address timely health topics and funding strategies. These series were officially launched in 2003, with a separate series on public policy, patient safety and quality, and overweight and obesity. In 2004, two more series were added: access and health disparities. Since then, audioconferences have become a major instrument for bringing pertinent information to grantmakers on an ongoing basis. Scheduled calls allow participants to brainstorm and learn about issues of mutual interest. Calls are open to GIH Funding Partners and generally include presentations by experts and leaders in health philanthropy, followed by in-depth discussion among the 10 to 60 participants. Summaries of the discussions are posted on the GIH Web site. Audioconferences held during 2008 include:

ACCESS

Equity in State Health Care Reform, May 15
States are becoming practical and political testing grounds for new strategies to cover the uninsured and expand access. But as momentum builds toward health care reform, how equipped are states at addressing health equity? How can we ensure that efforts to address racial and ethnic health disparities are included in proposals to expand access? What specific policies and practices have been shown to improve health care access for communities of color? On this audioconference participants heard about a new set of health equity benchmarks, discussed what states are doing to expand coverage and address equity, and explored opportunities for grantmakers.

Access and Personal Responsibility, July 7
Last fall, Howard County, Maryland, launched the Healthy Howard Access Plan to bring affordable health care access to uninsured county residents. The plan offers primary care services, discounted prescription drugs, hospital care, dental access, and specialty care services for 2,000 county residents. One of the most innovative elements of the plan is that it takes the personal responsibility debate head on by assigning a health coach to each of the plan’s participants. On this audioconference funders discussed a new local access model with the potential to be replicated elsewhere and to influence the national health reform debate.

Medical Homes for Children, September 29
The concept of “medical home” is gaining widespread recognition. Efforts are underway nationally and at the state level to develop feasible models that can improve clinical practice and achieve financial sustainability. Although originally conceived in the context of caring for children with special health care needs, the utility of medical homes as a model for all primary care services is receiving much attention. This audioconference examined the current status and specific challenges of establishing medical homes for all children and reviewed how one state-level health funder has supported the continuing development and dissemination of this promising clinical model.

Environmental Threats to Healthy Aging: With a Closer Look at Alzheimer’s and Parkinson’s Diseases, cosponsored by Grantmakers In Aging, the Health and Environmental Funders Network, and the Funders’ Network for Smart Growth and Livable Communities, November 12
This audioconference introduced the report Environmental Threats to Healthy Aging: With a Closer Look at Alzheimer’s and Parkinson’s Diseases. The report examined the lifetime influences of environmental factors on Alzheimer’s, Parkinson’s, and related chronic diseases of modern society. It also presented current science and analysis indicating that environmental factors throughout the lifespan are key drivers in common chronic diseases of modern society.

CHILDREN AND YOUTH

National Children’s Health Study, April 29
The National Children’s Study examines the effects of environmental influences on the health and development of more than 100,000 children across the United States, following them from before birth until age 21, with a goal of improving the health and well-being of children. The study is expected to be one of the richest information resources available for answering questions related to
children’s health and development. Participants on this call were able to hear more specific details about the study and the potential roles health philanthropy might play.

**State Progress on Children’s Coverage, June 3**

With states leading the charge on several new efforts to meet the remaining need for children’s health insurance, grantmakers across the country are working to stay up-to-date on state action and share information on innovative policy proposals. On this audioconference grantmakers participated in a discussion of the GIH Funders Network on Expanding Access for Kids, an informal collaborative of foundations supporting work related to children’s coverage and care. Participants reviewed advances and cutbacks in recent state legislative sessions and discussed where local, state, and national funders can best target their resources.

**School-Based Health Care: Creative Approaches and Partnership Opportunities, December 16**

Currently, more than 1,700 school-based health centers (SBHCs) deliver primary preventive and early intervention services to approximately 2 million children of all grade levels in urban, rural, and suburban schools across 44 states. This audioconference explored SBHCs and the strategies state and regional funders are using to support the services provided by these entities.

**DISPARITIES**

**Looking Ahead at Health Issues Affecting LGBTQ Communities, cosponsored by Funders for Lesbian and Gay Issues, January 24**

Lesbian, gay, bisexual, transgender, and queer (LGBTQ) individuals frequently encounter barriers to optimum health care. On this audioconference, funders discussed the health care needs of LGBTQ people, as well as access and provider barriers to overcome in order to improve the quality of health care these individuals receive.

**MENTAL HEALTH**

**GIH Audioconference on Maternal Depression, March 19**

Maternal depression is considered a risk factor for the social, emotional, and cognitive development of children and has an impact on a family’s economic success. Participants learned about the current status of research, as well as approaches funders can pursue to promote the mental health and well-being of families.

**OVERWEIGHT AND OBESITY**

**Improving Access to Healthy Foods, November 18**

As the fight against obesity expands into issues of healthy food access and public policy, funders play a vital role in supporting local food organizations and building coalitions with community stakeholders. Drawing on the experiences of The Food Trust of Philadelphia and the Johns Hopkins Center for a Livable Future, this audioconference examined programmatic elements and policy shifts required to change the food landscape, as well as strategies grantmakers can utilize to support healthy foods and good nutrition within their communities.

**RWJF Healthy Kids, Healthy Communities Program Update, November 24**

In this audioconference, the Robert Wood Johnson Foundation (RWJF) announced the latest developments in its Healthy Kids, Healthy Communities (HKHC) obesity prevention program. RWJF staff highlighted progress to date with respect to the HKHC program, discussed the upcoming call for proposals for new HKHC sites, and outlined the overall vision and future of the program.

**PUBLIC HEALTH**

**GIH Public Health Working Group Audioconference: Public Health Messaging, July 25**

This audioconference discussed how ordinary people perceive public health and strategies to stimulate public discussion, identified the public’s health priorities, and advocated for policies that move the public health system closer to its stated vision.

**GIH Public Health Working Group Webinar: Workforce, December 4**

This webinar explored the workforce needs and challenges facing the public health system, as well as specific strategies funders may consider as they engage on this issue.

**PUBLIC POLICY**

**Using the Web to Empower Voters and Inform Policy Decisions, Webinar, January 28**

The Web is now more important than ever in aiding voter decisionmaking, updating policymakers, and informing the media about important policy issues. During this webinar, the California HealthCare Foundation shared ideas and lessons they have gained from their experiences that helped funders consider how to use the Web to empower voters and improve...
policy decisions in their state. Participants also explored ways to create similar policy resources in other states.


Because voting is at the heart of democracy, public policy decisions are distorted when minorities, unmarried women, and youth are under-represented at the ballot box. Nonpartisan strategies to increase voter participation can have a highly leveraged impact on public policy by providing a voice for marginalized children and families, while strengthening the capacity and clout of nonprofit organizations. The briefing call discussed some of the most rigorously evaluated programs boosting voter participation.

Election Insights – Health, cosponsored by Arabella Philanthropic Investment Advisors, November 10

Election Insights – Health was a part of Arabella Advisors’ Election Insights teleconference series, which gave family, institutional, and corporate philanthropists an understanding of how the new president’s policies may impact philanthropic strategies.

QUALITY

Health Care Innovations Exchange: A New AHRQ Initiative, January 23

Health foundations play an important role in supporting the development and adoption of innovations that improve quality and save lives. Spreading best practices and implementing new ideas, however, can be difficult. This GIH audioconference explored the Agency for Healthcare Research and Quality’s (AHRQ) new Innovations Exchange initiative and interactive Web site, which supports the sharing and adoption of innovations that improve health care quality.

HRSA Web-Based HIT Tool Kit for the Safety Net Community, June 11

This audioconference examined the Health Resources and Services Administration’s (HRSA) health information technology (HIT) Web portal, which was designed to provide news, tools, and access to research on HIT for safety net providers. The Web site is a central resource for the safety net community on HIT planning, implementation, and evaluation.

PUBLICATIONS

GIH publications are intended to keep health grantmakers up to date on current issues and the state of the field, including both quick reads and in-depth reports. They are distributed to GIH Funding Partners and thought leaders in health policy and practice and are available at www.gih.org.

GIH BULLETIN

Each year, GIH publishes 22 issues of the GIH Bulletin, distributing them to GIH Funding Partners and others with an interest in health philanthropy, such as leaders in health policy, research, and service delivery. Each issue gives readers up-to-date information on new grants, publications and studies, job opportunities, and people in the field of health philanthropy. In addition, each issue contains one or more of the following articles:

➤ Views from the Field

These commentaries provide a forum for health grantmakers to share their perspectives and relate their experiences from working on a variety of health issues. Some report on successful models, while others raise strategic questions or offer new ways of thinking about complex issues:

• “Improving the Health of Vulnerable Children with Medical-Legal Partnerships,” Albert Yee, W.K. Kellogg Foundation, January 28

• “Transforming Health Care: Services for Older Adults Can Drive High Quality Chronic Care for All,” Corinne Rieder and Christopher Langston, The John A. Hartford Foundation, June 2

• “Evaluating Programs: Can We Measure the Value of Health Grantmaking?,” Rene Cabral-Daniels, Williamsburg Community Health Foundation, July 14

• “Cultivating Health Literacy at the State and National Levels,” Thomas Adams, Missouri Foundation for Health, October 6

• “Community Advisory Committees: Collaboration and Shared Learning,” Dolores Roybal, Con Alma Health Foundation, and Scott Benbow, consultant, December 8

➤ Issue Focus

These pieces give readers concise overviews of current health issues of special importance to funders. They
focus on strategies and opportunities available to grantmakers to help address pressing health needs. Issues addressed this past year were:

- “Serving Our Veterans: Filling the Gaps in Military Mental Health,” February 11
- “Strengthening Government Public Health Agencies,” July 28
- “Infant Mortality: Racial and Regional Disparities,” August 18
- “Creating Public Will to End Racial and Ethnic Health Disparities,” September 15
- “Social Policy Is Health Policy,” October 20
- “Pediatric Medical Homes: The What and Why of It All,” November 17

➤ Grantmaker Focus

Throughout the year, GIH helps grantmakers showcase their work through snapshots of their organizations. The following organizations were featured in 2008:

- United Health Foundation, January 14
- The Jacob and Valeria Langeloth Foundation, March 10
- The Blue Foundation for a Healthy Florida, Inc., March 24
- United Hospital Fund, April 21
- Highmark Foundation, June 16
- The Mt. Sinai Health Care Foundation, September 1
- W.K. Kellogg Foundation, November 17

ISSUE BRIEFS

Weaving together background research with practical insights, Issue Briefs examine health issues of interest to grantmakers and share advice from experts and colleagues on how to address them. Each Issue Brief is based on a GIH Issue Dialogue and combines the essence of the meeting’s presentations and discussion with GIH’s research and analysis on the topic.

Critical Services for Our Children: Integrating Mental and Oral Health into Primary Care
Issue Brief No. 30
February 2008

Grantmakers have long been interested in improving children’s access to health care. Yet a number of services critical to children’s healthy growth and development – such as mental health and oral health services – fall outside the traditional primary care model. This fragmentation of services has contributed to access barriers and has compromised the quality of pediatric care. Growing awareness of the importance of mental health and oral health has resulted in a variety of innovative efforts to integrate these services into children’s health care.

Strengthening the Performance and Effectiveness of the Public Health System
Issue Brief No. 31
November 2008

The public health system is the backbone of our nation’s health, but the existing public health infrastructure is inadequate to address the health challenges currently facing this country. Strengthening the Performance and Effectiveness of the Public Health System shares how health funders can improve the functionality of the public health system and develop capabilities, services, and competencies that enhance public health practice.

Connecting the Dots: A Holistic Approach to Children’s Health
Issue Brief No. 32
November 2008

Health care services are one of many supports and resources needed to support healthy children. In recognition of the need to take a more comprehensive approach to child health, health funders are being challenged to work outside traditional purviews.

PUBLICATIONS FROM GIH MEETINGS

For each meeting GIH holds, we strive to create lasting resources that provide valuable information and analysis and address important issues. All of the materials GIH produces for its meetings are also made accessible to the public via our Web site.

February 2008
Bridging, Building, and Beyond: Breaking Down Barriers to Improve Health Improvement
Annual Meeting Portfolio of Essays
February 2008

Remarks Upon Acceptance of the 2008 Terrance Keenan Leadership Award in Health Philanthropy by Terri Langston, Public Welfare Foundation
April 7

**OTHER ACTIVITIES**

**SURVEYING THE FIELD**

*Effects of the Economic Crisis on Health Foundations: A Survey of GIH Funding Partners, November/December 2008*

To learn how health foundations responded to the economic crisis, GIH surveyed the field at the end of 2008. The survey sought information on how health foundation assets and grantmaking budgets have been affected, the strategies health foundations are using to support grantees, and how foundations are addressing their own financial challenges.

**ISSUE NETWORKS**

In 2008, GIH started a number of Issue Networks designed to give Funding Partners the chance to collaborate and strategize with grantmakers who are actively working on selected issues, including children’s coverage, healthy eating/active living, and mental/behavioral health.
INDEPENDENT AUDITORS’ REPORT

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Auditors’ Opinion

FINANCIAL STATEMENTS:

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Statements of Activities
Statements of Cash Flows
Notes to Financial Statements 14–16
INDEPENDENT AUDITORS’ REPORT

Board of Directors
Grantmakers In Health
Washington, D.C.

We have audited the accompanying statements of financial position of Grantmakers In Health as of December 31, 2008 and 2007, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Organization’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We have conducted our audits in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Grantmakers In Health as of December 31, 2008 and 2007, and the results of its activities and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

February 13, 2009
## STATEMENTS OF FINANCIAL POSITION

### ASSETS

**CURRENT ASSETS:**
- Cash and cash equivalents (Notes 1 and 7) $407,577 $605,154
- Pledges receivable, current portion (Note 2) 765,406 811,316
- Prepaid expenses and other 9,500 ---

**TOTAL CURRENT ASSETS** $1,182,483 $1,416,470

### OTHER ASSETS:
- Investments (Notes 1 and 3) $1,538,492 $2,343,160
- Deposit 15,155 15,155
- Pledges receivable (Note 2) 56,460 589,328

**TOTAL OTHER ASSETS** $1,610,107 $2,947,643

### PROPERTY AND EQUIPMENT (Notes 1 and 4)
- $66,197 $92,440

**TOTAL ASSETS** $2,858,787 $4,456,553

### LIABILITIES AND NET ASSETS

**CURRENT LIABILITIES:**
- Accounts payable and accrued expenses $50,326 $68,162
- Deferred lease obligation (Note 5) 51,859 55,063
- Deferred revenue - annual meeting (Note 1) 29,395 50,871

**TOTAL CURRENT LIABILITIES** $131,580 $174,096

**COMMITMENTS (Note 5)**

**NET ASSETS (Notes 1 and 6):**
- Unrestricted:
  - Undesignated $(425,354) $(266,454)
  - Board designated 1,542,066 2,438,358

**Subtotal** $(1,116,712) $2,171,904
- Temporarily restricted 1,610,495 2,110,553

**TOTAL NET ASSETS** $2,727,207 $4,282,457

**TOTAL LIABILITIES AND NET ASSETS** $2,858,787 $4,456,553

*The accompanying notes are an integral part of these financial statements.*
# Statements of Activities

For the years ended December 31,

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and Revenue:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants and contributions (Notes 1, 2 and 9)</td>
<td>$1,191,260</td>
<td>$694,688</td>
</tr>
<tr>
<td>Registration fees and other</td>
<td>453,789</td>
<td>---</td>
</tr>
<tr>
<td>Interest and dividend income</td>
<td>117,219</td>
<td>---</td>
</tr>
<tr>
<td>Net realized and unrealized gain (loss) on investments (Note 1)</td>
<td>(896,825)</td>
<td>---</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>1,194,746</td>
<td>(1,194,746)</td>
</tr>
<tr>
<td><strong>Total Support and Revenues</strong></td>
<td>$2,060,189</td>
<td>$(500,058)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Expenses:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Programs (Note 10)</td>
<td>$2,486,852</td>
<td>$---</td>
</tr>
<tr>
<td>General and administrative</td>
<td>509,304</td>
<td>---</td>
</tr>
<tr>
<td>Fund raising</td>
<td>119,225</td>
<td>---</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$3,115,381</td>
<td>$---</td>
</tr>
</tbody>
</table>

| Changes in Net Assets | $(1,055,192) | $(500,058) | $(1,555,250) | $240,204 | $981,284 | $741,080 |

| Net Assets, Beginning of Year | 2,171,904 | 2,110,553 | 4,282,457 | 2,412,108 | 1,129,269 | 3,541,377 |

| Net Assets, End of Year | **1,116,712** | **1,610,495** | **2,727,207** | **2,171,904** | **2,110,553** | **4,282,457** |

*The accompanying notes are an integral part of these financial statements.*
# Statements of Cash Flows

For the years ended December 31,

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash Flows from Operating Activities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash received from contributors and registrants</td>
<td>$2,897,039</td>
<td>$3,263,243</td>
</tr>
<tr>
<td>Cash paid to suppliers and employees</td>
<td>(3,114,841)</td>
<td>(3,222,183)</td>
</tr>
<tr>
<td>Interest and dividends received</td>
<td>177,219</td>
<td>188,239</td>
</tr>
<tr>
<td><strong>Net Cash Provided by (Used in) Operating Activities</strong></td>
<td>$(100,583)</td>
<td>$229,299</td>
</tr>
<tr>
<td><strong>Cash Flows from Investing Activities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds from sale of investments</td>
<td>$13,000</td>
<td>$177,179</td>
</tr>
<tr>
<td>Purchases of investments</td>
<td>(105,157)</td>
<td>(202,168)</td>
</tr>
<tr>
<td>Purchases of property and equipment</td>
<td>(4,837)</td>
<td>(34,577)</td>
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<tr>
<td><strong>Net Cash Used in Investing Activities</strong></td>
<td>$(96,994)</td>
<td>$(59,566)</td>
</tr>
<tr>
<td><strong>Net Change in Cash</strong></td>
<td>$(197,577)</td>
<td>$169,733</td>
</tr>
<tr>
<td><strong>Cash and Cash Equivalents, Beginning of Year</strong></td>
<td>605,154</td>
<td>435,421</td>
</tr>
<tr>
<td><strong>Cash and Cash Equivalents, End of Year</strong></td>
<td>$407,577</td>
<td>$605,154</td>
</tr>
</tbody>
</table>

**Reconciliation of Change in Net Assets to Net Cash Provided by (Used in) Operating Activities:**

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>$1,555,250</td>
<td>$741,080</td>
</tr>
<tr>
<td><strong>Reconciliation adjustments:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>31,080</td>
<td>34,147</td>
</tr>
<tr>
<td>Net realized and unrealized gains on investments</td>
<td>896,825</td>
<td>(12,430)</td>
</tr>
<tr>
<td>Loss on sale of property and equipment</td>
<td>--</td>
<td>1,018</td>
</tr>
<tr>
<td><strong>Changes in assets and liabilities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pledges receivable</td>
<td>578,778</td>
<td>(465,757)</td>
</tr>
<tr>
<td>Prepaid expenses and other</td>
<td>(9,500)</td>
<td>6,197</td>
</tr>
<tr>
<td>Accounts payable and accrued expenses</td>
<td>(17,836)</td>
<td>(9,434)</td>
</tr>
<tr>
<td>Deferred lease obligation</td>
<td>(3,204)</td>
<td>743</td>
</tr>
<tr>
<td>Deferred revenue – annual meeting</td>
<td>(22,476)</td>
<td>(66,265)</td>
</tr>
<tr>
<td><strong>Net Cash Provided by (Used in) Operating Activities</strong></td>
<td>$(100,583)</td>
<td>$229,299</td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these financial statements.
Note 1. Organization and Summary of Significant Accounting Policies

Organization – Grantmakers In Health (“Organization”) is an educational organization serving trustees and staff of foundations and corporate giving programs. Its mission is to help grantmakers improve the nation’s health by building philanthropic knowledge, skills, and effectiveness and by fostering communication and collaboration among grantmakers and with others. The Organization accomplishes its mission through a variety of activities including technical assistance and consultation, convening, publishing, education and training, conducting studies of the field, and brokering professional relationships.

Basis of Presentation – The financial statements of the Organization have been prepared on the accrual basis of accounting. Revenues and expenses are recognized and recorded when earned or incurred. The financial statements reflect unrestricted, temporarily restricted, and permanently restricted net assets and activities. Net assets of the two restricted classes are created only by donor-imposed restrictions on their use. All other net assets, including board-designated or appropriated amounts, are reported as part of the unrestricted class. As of December 31, 2008 and 2007, the Organization had no permanently restricted net assets.

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

Use of Estimates – Preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Investments – Investments in equity securities with readily determinable fair values are measured at fair market value at the statement of financial position date and are subject to change thereafter due to market conditions. The net realized and unrealized gains and losses on investments are reflected in the statements of activities.

Cash and Cash Equivalents – For purposes of the statements of cash flows, the Organization considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents.

Property and Equipment – Property and equipment exceeding $500 is capitalized at cost and depreciated over the estimated useful lives of the assets using the straight-line method of depreciation. Depreciation and amortization are provided over estimated useful lives between 3 and 10 years using the straight-line method.

The cost and accumulated depreciation of property sold or retired is removed from the related asset and accumulated depreciation accounts and any resulting gain or loss is recorded in the statements of activities. Maintenance and repairs are included as expenses when incurred.

Deferred Revenue – Revenue received, but not earned, is classified as deferred revenue on the statements of financial position.

Income Taxes – The Organization is exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code. The Organization did not have any unrelated business income for December 31, 2008 and 2007.

Expense Allocation – The costs of providing various programs have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among programs, general and administrative and fundraising.

Note 2. Pledges Receivable – Pledges receivable represent promises to give which have been made by donors, but have not yet been received by the Organization. Pledges which will not be received in the subsequent year have been discounted using an estimated rate of return which could be earned if such contributions had been made in the current year. The Organization considers pledges receivable fully collectible; accordingly, no allowance for uncollectible pledges has been provided.
Due to the nature of these pledges, significant increases and decreases in net assets may occur. These significant fluctuations can arise as contributions are recognized as support in the fiscal period in which they are pledged, but the corresponding expenses occur and are recognized in a different fiscal period. During 2008, the Organization collected $753,195 of pledges which had been recognized as support in prior years. Conversely, $130,436 of pledges recognized as support in 2008 is expected to be collected during the period 2009 through 2011.

In addition, during 2008 the Organization was awarded a three-year conditional grant by a foundation totaling $600,000, of which $100,000 has been recognized as support. Receipt of the remaining balance is conditional upon continued approvals by the foundation.

Total unconditional promises to give were as follows at December 31, 2008 and 2007:

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receivable in less than one year</td>
<td>$765,406</td>
<td>$811,316</td>
</tr>
<tr>
<td>Receivable in one to five years:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total long-term pledges receivable</td>
<td>$62,029</td>
<td>$634,217</td>
</tr>
<tr>
<td>Less, discount to net present value</td>
<td>5,569</td>
<td>44,889</td>
</tr>
<tr>
<td>Net long-term pledges receivable</td>
<td>$56,460</td>
<td>$589,328</td>
</tr>
<tr>
<td>Total pledges receivable</td>
<td>$821,866</td>
<td>$1,400,644</td>
</tr>
</tbody>
</table>

**Note 3. Investments** – Investments consist of mutual funds. Aggregate cost and values of investments as of December 31, 2008 and 2007, are summarized as follows:

<table>
<thead>
<tr>
<th>Market Value:</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Metropolitan West Total Return Bon Fund</td>
<td>$175,335</td>
<td>$180,234</td>
</tr>
<tr>
<td>Brandywine</td>
<td>168,500</td>
<td>302,908</td>
</tr>
<tr>
<td>Allianz NFJ Dividend Value Fund - Class A</td>
<td>155,480</td>
<td>243,882</td>
</tr>
<tr>
<td>American Funds Growth Fund - Class F</td>
<td>150,025</td>
<td>250,574</td>
</tr>
<tr>
<td>Federated Market Opportunity Fund - Class A</td>
<td>149,370</td>
<td>157,353</td>
</tr>
<tr>
<td>Pimco All Asset Fund - Class A</td>
<td>148,979</td>
<td>170,063</td>
</tr>
<tr>
<td>Loomis Sayles Bond Fund Instl Class</td>
<td>145,119</td>
<td>185,631</td>
</tr>
<tr>
<td>Hartford Capital Appreciation Fund - Class A</td>
<td>143,771</td>
<td>269,654</td>
</tr>
<tr>
<td>Nuveen NWQ Multi-Cap Value Fund - Class A</td>
<td>121,556</td>
<td>235,038</td>
</tr>
<tr>
<td>Alliance Bernstein International Value Fund - Class A</td>
<td>94,724</td>
<td>203,838</td>
</tr>
<tr>
<td>American Funds Euro Pacific Growth Fund - Class A</td>
<td>85,633</td>
<td>143,985</td>
</tr>
<tr>
<td>Total</td>
<td>$1,538,492</td>
<td>$2,343,160</td>
</tr>
<tr>
<td>Aggregate cost</td>
<td>$2,302,526</td>
<td>$2,225,397</td>
</tr>
</tbody>
</table>

**Note 4. Property and Equipment** – Components of property and equipment include the following as of December 31, 2008 and 2007:

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture, equipment and capitalized software costs</td>
<td>$348,787</td>
<td>$351,287</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>19,173</td>
<td>19,173</td>
</tr>
<tr>
<td>Total property and equipment</td>
<td>$367,960</td>
<td>$370,460</td>
</tr>
<tr>
<td>Less, accumulated depreciation and amortization</td>
<td>301,763</td>
<td>278,020</td>
</tr>
<tr>
<td>Net property and equipment</td>
<td>$66,197</td>
<td>$92,440</td>
</tr>
</tbody>
</table>

Depreciation and amortization expense for the years ended December 31, 2008 and 2007 amounted to $31,080 and $34,147, respectively.

**Note 5. Commitments** – The Organization entered into a ten-year lease for office space expiring on November 30, 2012. The defined future rental increases in the lease are amortized on a straight-line basis in accordance with U.S. generally accepted accounting principles. This gives rise to a deferred lease obligation, which is also amortized over the term of the lease. Total rent expense under the office lease for the years ended December 31, 2008 and 2007, was $222,763 and $215,764, respectively.

The Organization leases office equipment under operating leases. The future minimum payments are as follows:

<table>
<thead>
<tr>
<th>Year ended December 31,</th>
<th>Office Lease</th>
<th>Equipment Leases</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>209,640</td>
<td>29,508</td>
<td>239,148</td>
</tr>
<tr>
<td>2010</td>
<td>213,833</td>
<td>23,754</td>
<td>237,587</td>
</tr>
<tr>
<td>2011</td>
<td>218,109</td>
<td>12,937</td>
<td>231,046</td>
</tr>
<tr>
<td>2012</td>
<td>203,593</td>
<td>--</td>
<td>203,593</td>
</tr>
<tr>
<td>Total</td>
<td>$845,175</td>
<td>$66,199</td>
<td>$911,374</td>
</tr>
</tbody>
</table>
The Organization has entered into agreements with hotels relating to the annual board retreat in 2009, the Art & Science meeting in 2009, and the Annual Meeting in 2009, 2010 and 2011. Such agreements generally contain provisions which obligate the Organization to book a minimum number of rooms and to spend certain minimums on food and beverages. Should these minimums not be achieved, the agreements obligate the Organization to pay certain specified amounts.

**Note 6. Net Assets** – Temporarily restricted net assets were as follows at December 31:

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resource Center</td>
<td>$445,727</td>
<td>$484,149</td>
</tr>
<tr>
<td>Strengthening Capacity for Health Philanthropy</td>
<td>350,000</td>
<td>650,000</td>
</tr>
<tr>
<td>Pledges Receivable – Operations</td>
<td>288,500</td>
<td>387,500</td>
</tr>
<tr>
<td>Future Issue Dialogues/Meetings</td>
<td>268,420</td>
<td>225,958</td>
</tr>
<tr>
<td>Endowment Access Project</td>
<td>172,251</td>
<td>272,251</td>
</tr>
<tr>
<td>National Poverty and Health Philanthropy Project</td>
<td>37,500</td>
<td>--</td>
</tr>
<tr>
<td>Women’s Health Initiative</td>
<td>30,000</td>
<td>--</td>
</tr>
<tr>
<td>GIH/MCHB Partnership</td>
<td>18,097</td>
<td>5,695</td>
</tr>
<tr>
<td>Funders Network on Expanding Access for Kids</td>
<td>--</td>
<td>70,000</td>
</tr>
<tr>
<td>Annual Meeting</td>
<td>--</td>
<td>15,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,610,495</strong></td>
<td><strong>$2,110,553</strong></td>
</tr>
</tbody>
</table>

**Note 7. Concentration of Credit Risk** – Financial instruments which potentially subject the Organization to concentrations of credit risk include cash deposits with a commercial bank and a brokerage firm. The Organization’s cash management policies limit its exposure to concentrations of credit risk by maintaining a primary cash account at a financial institution whose deposits are insured by the Federal Deposit Insurance Corporation (FDIC). However, cash in excess of $250,000 per institution is generally not covered by the FDIC.

**Note 8. Retirement Plan** – The Organization maintains a non-contributory defined contribution pension plan, qualified under Internal Revenue Code 403(b), for the benefit of its eligible employees. Under the plan, each eligible employee receives a contribution to their account in the amount of fifteen percent (15%) of compensation. Contributions to the plan for the years ended December 31, 2008 and 2007, were $106,655 and $123,255, respectively.

**Note 9. Grants** – The Organization was awarded a five-year grant by the Department of Health and Human Services to be used for various health related programs. The grant totals $200,000 and $72,181 for the respective periods May 1, 2008 through April 30, 2009, and May 1, 2007 through April 30, 2008. Revenue is recognized when the funds are spent. Revenue recognized from the grant for the years ended December 31, 2008 and 2007, was $192,850 and $173,338, respectively.

**Note 10. Program Expenses** – Expenses were related to the following programs for the years ended December 31:

<table>
<thead>
<tr>
<th></th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Meeting</td>
<td>$838,655</td>
<td>$843,943</td>
</tr>
<tr>
<td>Other Programs</td>
<td>330,386</td>
<td>332,438</td>
</tr>
<tr>
<td>Issue Dialogues</td>
<td>262,817</td>
<td>163,472</td>
</tr>
<tr>
<td>Data Resource Center</td>
<td>210,984</td>
<td>142,996</td>
</tr>
<tr>
<td>Access Coverage</td>
<td>200,657</td>
<td>77,370</td>
</tr>
<tr>
<td>GIH Bulletin</td>
<td>178,343</td>
<td>159,945</td>
</tr>
<tr>
<td>GIH/MCHB Partnership Initiative</td>
<td>130,103</td>
<td>181,769</td>
</tr>
<tr>
<td>Website</td>
<td>99,852</td>
<td>108,573</td>
</tr>
<tr>
<td>Support Center</td>
<td>88,438</td>
<td>312,548</td>
</tr>
<tr>
<td>Fall Forum</td>
<td>76,626</td>
<td>226,106</td>
</tr>
<tr>
<td>CDC Meeting on Public Health</td>
<td>36,925</td>
<td>7,070</td>
</tr>
<tr>
<td>Audio Conference Series</td>
<td>33,066</td>
<td>57,221</td>
</tr>
<tr>
<td>Inside Stories</td>
<td>--</td>
<td>53,729</td>
</tr>
<tr>
<td>Reports on Philanthropy</td>
<td>--</td>
<td>40,371</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$2,486,852</strong></td>
<td><strong>$2,707,551</strong></td>
</tr>
</tbody>
</table>
BOARD OF DIRECTORS

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The Colorado Health Foundation

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Foundation for a Healthy Kentucky

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SUE JONAS
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Office Technology Specialist

KIERA EDWARDS
Administrative Assistant

SANDY PEREZ
Administrative Assistant
GIH relies on the support of Funding Partners – foundations and corporate giving programs that annually contribute to core and program support – to develop programs and activities that serve health philanthropy. Their support, supplemented by fees for meetings, publications, and special projects, is vital to addressing the needs of grantmakers who turn to us for educational programming, information, and technical assistance throughout the year.

Aetna Foundation, Inc.
AHC Community Health Foundation
The Ahmanson Foundation
Alegent Health Community Benefit Trust
Alliance Healthcare Foundation
Altman Foundation
The Jenifer Altman Foundation
American Legacy Foundation
Amgen Foundation
Anthem Blue Cross and Blue Shield Foundation
The Anthem Foundation of Ohio
Archstone Foundation
The Assisi Foundation of Memphis, Inc.
The Atlantic Philanthropies, Inc.
Austin-Bailey Health and Wellness Foundation
Baptist Community Ministries
Battle Creek Community Foundation
The Bauman Family Foundation
The Baxter International Foundation
Claude Worthington Benedum Foundation
BHHS Legacy Foundation
The Bingham Program
Birmingham Foundation
Mary Black Foundation
The Jacob and Hilda Blaustein Foundation
The Blowitz-Ridgeway Foundation
Blue Cross & Blue Shield of Rhode Island
Blue Cross and Blue Shield of Minnesota Foundation
Blue Cross Blue Shield of Massachusetts Foundation
Blue Cross Blue Shield of Michigan Foundation
Blue Cross Blue Shield of North Carolina Foundation
The Blue Foundation for a Healthy Florida, Inc.
Blue Shield of California Foundation
The Boston Foundation
The Bower Foundation
Brandywine Health Foundation
The Brentwood Foundation
The California Endowment
California HealthCare Foundation
The California Wellness Foundation
The Campbell Foundation
Campbell Hoffman Foundation
Cape Fear Memorial Foundation
Cardinal Health Foundation
CareFirst BlueCross BlueShield
Caring for Colorado Foundation
Carlisle Area Health & Wellness Foundation
The Annie E. Casey Foundation
Funding Partners

CDC Foundation
The Centene Foundation for Quality Healthcare
Centra Health Foundation
Central Susquehanna Community Foundation
The Chicago Community Trust
Children's Fund of Connecticut
CIGNA Foundation
The Cleveland Foundation
The Colorado Health Foundation
The Colorado Trust
Columbus Medical Association Foundation
The Commonwealth Fund
Community Foundation for Southeastern Michigan
Community Health Foundation of Western and Central New York
Community Health Network Foundation
Community Memorial Foundation
Community West Foundation
Comprehensive Health Education Foundation
Con Alma Health Foundation
Moses Cone-Wesley Long Community Health Foundation
Connecticut Health Foundation
Consumer Health Foundation
Jessie B. Cox Charitable Trust
The Nathan Cummings Foundation
Dakota Medical Foundation
Daughters of Charity Healthcare Foundation of St. Louis de Beaumont Foundation
Ira W. DeCamp Foundation
Delta Dental of Colorado Foundation
Doris Duke Charitable Foundation
The Duke Endowment
The Ellison Medical Foundation
Endowment for Health
EyeSight Foundation of Alabama
Richard M. Fairbanks Foundation, Inc.
The John E. Fetzer Institute, Inc.
First Hospital Foundation
The Flinn Foundation
Foundation for a Healthy Community
Foundation for a Healthy Kentucky
Foundation for Community Health
Foundation for Seacoast Health
Franklin Benevolent Corporation
The Helene Fuld Health Trust
The Rosalinde and Arthur Gilbert Foundation
Grant Healthcare Foundation
Greater Rochester Health Foundation
Green Tree Community Health Foundation
The Greenwall Foundation
The George Gund Foundation
The Irving Harris Foundation
The John A. Hartford Foundation, Inc.
Harvard Pilgrim Health Care Foundation
The Harvest Foundation
Hawai‘i Community Foundation
Health Care Foundation of Greater Kansas City
The Health Foundation of Central Massachusetts, Inc.
The Health Foundation of Greater Cincinnati
The Health Foundation of Greater Indianapolis, Inc.
Health Foundation of South Florida
Health Resources and Services Administration
The Health Trust
The HealthCare Foundation for Orange County
The Healthcare Foundation of New Jersey
Healthcare Georgia Foundation, Inc.
Healthcare Initiative Foundation
Highmark Foundation
HNHfoundation
The Horizon Foundation
Houston Endowment Inc.
The Iaccoca Foundation
Illinois Children’s Healthcare Foundation
Incarnate Word Foundation
Independence Foundation
Irvine Health Foundation
The Jenkins Foundation
Jewish Healthcare Foundation
Johnson & Johnson
Robert Wood Johnson Foundation
K21 Foundation
The Henry J. Kaiser Family Foundation
Kaiser Permanente
Kansas Health Foundation
W.K. Kellogg Foundation
Kosciusko 21st Century Foundation, Inc.
The Kresge Foundation
Lancaster Osteopathic Health Foundation
The Jacob & Valeria Langeloth Foundation
Lower Pearl River Valley Foundation
The John D. and Catherine T. MacArthur Foundation
Josiah Macy, Jr. Foundation
Maine Health Access Foundation
Marisla Foundation
Markle Foundation
Mat-Su Health Foundation
Mathile Family Foundation
The Robert F. and Eleanora W. McCabe Foundation
Ronald McDonald House Charities
McKesson Foundation, Inc.
The Memorial Foundation
The Merck Company Foundation
Methodist Healthcare Ministries of South Texas, Inc.
MetLife Foundation
MetroWest Community Health Care Foundation
Metta Fund
Eugene and Agnes E. Meyer Foundation
Mid-Iowa Health Foundation
Milbank Memorial Fund
Missouri Foundation for Health
Gordon and Betty Moore Foundation
Ruth Mott Foundation
The Mt. Sinai Health Care Foundation
John Muir/Mt. Diablo Community Health Fund
Nemours Health and Prevention Services
New Hampshire Charitable Foundation
The New York Community Trust
New York State Health Foundation
North Penn Community Health Foundation
Northern Virginia Health Foundation
Northwest Health Foundation
Obici Healthcare Foundation
Oklahoma Tobacco Settlement Endowment Trust
Oral Health Foundation
Osteopathic Heritage Foundations
The David and Lucile Packard Foundation
Lucile Packard Foundation for Children’s Health
Pajaro Valley Community Health Trust
Palm Healthcare Foundation, Inc.
Partners HealthCare
Paso del Norte Health Foundation
The Pew Charitable Trusts
Pfizer Inc. and Pfizer Foundation
Phoenixville Community Health Foundation
Physicians’ Foundation for Health System Excellence, Inc.
Piedmont Health Care Foundation
The Virginia G. Piper Charitable Trust
The Pittsburgh Foundation
The Dorothy Rider Pool Health Care Trust
Portsmouth General Hospital Foundation
Pottstown Area Health & Wellness Foundation
Public Welfare Foundation
Quantum Foundation
QueensCare
John Randolph Foundation
The Rapides Foundation
RCHN Community Health Foundation
The REACH Healthcare Foundation
Michael Reese Health Trust
Regence BlueCross BlueShield of Oregon
The Retirement Research Foundation
John Rex Endowment
The Kate B. Reynolds Charitable Trust
The Rhode Island Foundation
Richmond Memorial Health Foundation
Fannie E. Rippel Foundation
Riverside Community Health Foundation
Roche
Rockwell Fund, Inc.
Rose Community Foundation
St. David’s Community Health Foundation
St. Joseph Community Health Foundation
St. Luke’s Episcopal Health Charities
Saint Luke’s Foundation of Cleveland, Ohio
St. Luke’s Health Initiatives
Samueli Foundation
The Fan Fox and Leslie R. Samuels Foundation, Inc.
The San Francisco Foundation
The SCAN Foundation
Sierra Health Foundation
Silicon Valley Community Foundation
Sisters of Charity Foundation of Canton
Sisters of Charity Foundation of Cleveland
Sisters of Charity Foundation of South Carolina
Sisters of St. Joseph Charitable Fund
The Skillman Foundation
Richard and Susan Smith Family Foundation
The Barbara Smith Fund
Otho S.A. Sprague Memorial Institute
Staunton Farm Foundation
Sunflower Foundation: Health Care for Kansans
Tener Healthcare Foundation
Tides Foundation
The Peter and Elizabeth C. Tower Foundation
Tufts Health Plan
UniHealth Foundation
United Health Foundation
United Hospital Fund
United Methodist Health Ministry Fund
Universal Health Care Foundation of Connecticut, Inc.

VHA Health Foundation Inc.
Virginia Health Care Foundation
The VNA Foundation
Washington Dental Service Foundation
Washington Square Health Foundation, Inc.
Welborn Baptist Foundation, Inc.
Wellpoint Foundation
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Jesse Parker Williams Foundation, Inc.
Williamsburg Community Health Foundation
Winter Park Health Foundation
Wiregrass Foundation
Wyandotte Health Foundation